Dear Friend,

For 18 years, New Visions for Public Schools has been at the leading edge of school reform in New York City. The 122 small public schools we have helped to create are transforming the future of thousands of New York City children. Where students and their families once faced a dismal list of high school options, they can now choose from a rich array of public schools with engaging themes that excite students. Where students were easily lost in a sea of faces, they now have teachers who tailormake instruction to their academic needs. And most important, in neighborhoods where only 30 percent of students graduated, our high schools are posting graduation rates nearing 80 percent or more.

At New Visions, we are closely tracking the progress of the high schools we support making sure they stay focused on results that matter. Together with our schools we set a goal: 80/92, a short-hand term for graduating at least 80 percent of our students in four years and reaching high levels of student attendance. We have supported this commitment with data that empower principals and teachers to take action matched to each student's learning needs. Every day we learn from our principals and teachers what works and what doesn't—and how it needs to be changed. And we are dedicated to sharing their innovation across the broader system.

Under Mayor Bloomberg's leadership, New York City has charted an ambitious course to put students' needs first. In the coming year, New Visions will partner with the Department of Education, sharing accountability with our schools for each student's success. We are committed to taking what we have learned and applying it to large schools as well as small schools, to elementary and middle schools as well as high schools. Working side by side with teachers, principals, families and community partners, we are aiming even higher. We will succeed when we can demonstrate that at least 80 percent of the 30,000 students in our schools graduate prepared for college and the world of work.

Creating public schools that work for all children may well be one of the toughest challenges this city faces. With your help, we can build on the foundation laid by the thousands of New Yorkers who care deeply about our children's education and who know that lasting change is possible.

Richard Beattie  
Chairman

Robert Hughes  
President
For far too long, the chronic underperformance of New York City public schools has seemed intractable. Many interventions were attempted, but graduation rates of 30 percent or less persisted. In 2001, New Visions for Public Schools launched the New Century High Schools Initiative to stop a cycle of failure in our lowest performing public high schools which left far too many students behind.

Our schools hold students to higher expectations: they are committed to achieving a student graduation rate of at least 80 percent and an average daily attendance rate of 92 percent. Their community partners bring new resources and engage students in learning that matters to them. Each is a school of one: children are known, and their needs met, by caring adults who foster authentic academic and personal success. Students’ progress to graduation is carefully scrutinized and principals, partners and faculty members create individualized learning strategies for every student, particularly those who struggle the most.

In 2007, 77 percent of our students graduated on time, compared to a citywide average of 57 percent. Teachers and school leaders, in close consultation with New Visions staff, analyze the school’s data—classroom by classroom, student by student—to find out what is working and what is not, and take action. Together with our partners, we are creating the school of one: one shared vision of highly personalized, rigorous learning, so that each student can graduate ready for further learning, work and citizenship.

* Does not include IEP or GED diplomas.
Joseph might not have made it to graduation day in a typical urban high school. But at New Explorers High School, his principal, his teachers and the school’s community partner were keeping close watch on every student. Data showed that Joseph lacked reading, writing and organizational skills. His teachers quickly realized he needed a hook, both to improve his literacy and prevent Joseph from dropping out.

Joseph became deeply involved in filmmaking, the thematic focus of his school and the focus of the school’s community partner. He worked closely with an English teacher to adapt a Chinese short story on political dissent into a screenplay set in America. Volunteers from the partner organization led Joseph and two classmates in directing and producing their own short film based on the script. Joseph was hooked, and he began to take on leadership roles and earn top marks.

Joseph graduated as valedictorian of his class. He brought his love for filmmaking and creative writing to the college he is currently attending in Florida.

Moving building by building, community by community, New Visions has worked to break down anonymous school environments. In our schools, students are challenged—and known. Teachers, community partners and school leaders understand each student’s unique learning style and can tell them exactly what they need to graduate on time. We believe that our students can all succeed in the same way that Joseph did, given the right challenges, supports and opportunities.
The odds were stacked against on-time graduation at Bronx Theatre High School, a New Century High School founded by principal Debi Effinger. In September 2003, the numbers for the class of 2007 did not look good: 72 percent of the students had scored below grade level in their eighth-grade New York State English Language Arts exam.

As the school’s leader, Debi relies on data to create real-world solutions that keep kids on track for on-time graduation. When she looked at her school’s data, she knew she needed to intervene early and often. At Bronx Theatre, ninth graders who entered with lower test scores have a longer school day. The freshman seminar they take during the extra period reinforces foundational skills, like study habits and reading comprehension, that they will need to succeed in school and in life.

Later on, if students fall behind in core academic classics, teachers make sure they master the basics. And faculty members regularly use New Visions’ progress-to-graduation metric to determine exactly which Regents exams students need to take and which course credits they must complete.

Working closely with data has allowed Debi to understand at a tactical level what is happening with her students and where she should invest the school’s resources. And the class of 2007 shows her impact: 77 percent of this year’s seniors graduated on time.

Debi may not be a statistician, but thanks to her skilled use of data, she is a highly effective school leader who is changing the odds for her students.
For decades, across our great city, too many of our youth did not graduate from high school, and of those students, far too many were children of color. How do we know when we are changing the odds? We will know when we can look at a graph like the one above and see that we are closing the achievement gap between white students and students of color. As a new Partnership Support Organization, our challenge is to apply what we have learned to different models of secondary education—large schools, transfer schools for over-age students and schools serving grades 6 through 12—to ensure that the innovation and learning of our teachers and school leaders can be shared with all students, everywhere.

It takes all of us—New Visions for Public Schools, the New York City Department of Education, our teachers and school leaders, our nonprofit partners, families, caring community members and the students themselves—to lift student achievement. It takes teachers who are trained to understand and act on the needs of each student, partners who create highly relevant, exciting learning experiences, school leaders who can design cutting-edge interventions to keep their kids on track and families and community members who are invested in getting to graduation day.

It takes a city that cares enough to stop the cycle of failure in our high schools, a city committed to nothing less than the transformation of public education. Only then can we create the school of one, where all children are given the chance to learn, to succeed and to fulfill their dreams.
At New Visions schools, hundreds of partnering organizations bring innovative resources, approaches and expertise that change the way our schools work with students. Partners are redefining coursework, providing support to students after school, during weekends and over the summer, and integrating community resources into the school day.

Our partners include:

**Lead Partners**
- Anti-Defamation League
- ArtsConnection
- ASPERA of New York, Inc.
- Barnard College Education Program
- Bronx Museum of the Arts
- Brooklyn Botanic Garden
- Brooklyn Center for the Urban Environment
- Brooklyn College School of Education
- Brooklyn Museum
- Brooklyn Psychiatric Centers, Inc.
- Brooklyn College School of Education
- Brownsville Multi-Service Family Health Center
- Center for Alternative Sentencing and Employment Services
- Citizens Advice Bureau
- Community Counseling Mediation
- DreamYard Drama Project
- East Side House Settlement
- El Puente Academy for Peace
- Epic Theatre Center, Inc.
- Facing History and Ourselves
- FDNY Fire Safety Education Fund, Inc.
- FoodChange
- Gateway Institute for Pre-College Education
- Ghetto Film School
- Global Kids, Inc.
- Good Shepherd Services
- Greenwich Village Youth Council
- Human Rights Education Associates
- Institute for Student Achievement
- Kips Bay Boys and Girls Club
- Lehman College
- Lehman College Art—Gallery
- Lehman College—College Now
- Lehman College—Divisions of Arts and Humanities
- Lincoln Center Institute
- Long Island University
- Manhattan Class Company Theater
- Manhattan College School of Engineering
- Manhattanville College
- Montefiore Medical Center—Education & Organizational Development
- Mosholu Montefiore Community Center
- National Academy Foundation
- New York City College of Technology
- New York City Outward Bound Center
- New York Urban League
- Northwest Bronx Community and клерк Coalition
- One Hundred Black Men, Inc.
- Pace University
- PAX XII Youth and Family Services
- Prospect Park Alliance
- Ridgewood Bushwick Senior Citizen’s Council
- Roundabout Theatre Company
- Salvadori Center, CUNY: City College of New York
- South Bronx Churches
- South Bronx Overall Economic Development Corporation
- Teaching Matters, Inc.
- The Town Hall
- University of Vermont
- Urban Assembly, Inc.
- Vision Education & Media
- YMCA of Greater New York
- YMCA: Prospect Park
- Young Audiences New York
- Young Women’s Leadership Foundation

**Collaborating Partners**
- Academy of Finance
- ACEC New York
- AEA Investors
- Alpha Omega Dance Company
- Alvin Ailey Dance Company
- American Ballet Theater
- American Cancer Society
- American Express
- American Geographical Society
- American Museum of Natural History
- Anhem College
- Arts, Inc.
- Asphalt Green
- Bardini International
- Barnes and Noble
- Basketball City
- Beyrer Blindness Belt
- B-Healthy
- Bronx Borough President’s Office
- Bronx Community College
- Bronx Dance Theatre
- Bronx Net
- Bronx River Arts Center
- Bronx Writing Project
- Brooklyn Cyclones
- Brooklyn Law School
- Brooklyn Philharmonic
- Brooklyn Public Library
- Brown Alumni Support a School Career Internship Network
- CBS Sports, WCBS-2
- C-Cap
- Center for Media Arts and Social Studies Project
- Center for Urban Education
- Chaplains College
- Chelsea Piers
- Children’s Pressline
- City Center
- City College of New York
- Clearpool, Inc.
- Colgate University
- College of Mount Saint Vincent—Institute for Applied Philosophy
- Columbia University—Academy of Finance
- Columbia University—Columbia College
- Columbia University—Office of Government & Community Affairs
- Columbia University—School of Engineering
- Columbia University—School of the Arts
- Columbia University—Teachers College
- Community Health Networks
- Community World Project
- Community Works
- Co-op Tech—School of Cooperative Technical Education
- Cornell Cooperation Extension
- Cornell University
- Cravath, Swaine and Moore
- Creagan Law Firm
- Creative Arts Team
- Credit Suisse Asset Management
- Dance Theater, Etc
- Daniel Franklin
- DCTV
- Department of City Planning
- Department of Design and Construction
- Directions for Our Youth, Inc.
- Disney Corporation
- Donghia Furniture/Textiles Ltd.
- Elder Share
- ESPN Classic Sports
- Eugene Lang College
- Explorers Club
- Floating the Apple
- Fordham Bedford Children’s Services
- Fordham Bedford Housing
- Fordham University Foundation for Excellent Schools
- Friends of Brook Park
- Giant Thinking
- Goldman Sachs
- Greengrass for Breathing
- Greenwich Village Breathing
- Harderly & Hanover
- Harlem Textiles
- HBO
- The History Channel
- Hospital Audiences
- I Challenger Myself
- Image Grunts
- I-Mentor
- Inside Broadway
- Jantex Marketing
- Jelley
- John Jay College (Tutors)
- John Jay College
- Josephine Baker Center
- Jan Cebra, USA
- Kaplan, Inc.
- Karpeles Museum
- Le Pain Quotidien (Café Consultant)
- LEAP
- Learning by Design
- Learning Leaders
- Learning Links Child Care
- Lehman College
- Lehman College—Theater Department
- Literacy, Inc.
- Lower Manhattan Development Corporation
- Madison Square Garden
- Make the Road by Walking
- Manhattan Theater Club
- Marker by Marker Communication
- Mefgar Evers College
- Mercy College
- Mercy College Teaching Fellows Program—The Bronx African American History Project
- Morgan Stanley
- MOUSE
- Mount Sinai Adolescent Health Center
- Museo Del Barrio
- Museum of Television and Radio
- NBA
- New Heights Neighborhood Center
- New York Botanical Garden
- New York City History Coalition
- New York City Parks Department
- New York City Writing Project
- New York Transit Explorers
- Newsweek
- New Dreamers
- NY Building Congress
- NY Daily News
- NY Yankees
- NYC 2012
- NYU Law Institute
- NYU Steinhardt School of Education
- NYU Tisch School of the Arts
- Office of the Mayor
- Operation Breaking Stereotypes
- OPUS
- Parsons Brinkerhoff
- Parsons School of Design
- PC99
- Pelham Bay Nature Center
- PEN American Center
- People Finder Plus
- Positive Focus
- Pregones Theater Company
- Prison Moratorium Project
- Project Adventure
- Project Greenup
- Project Reach Youth
- PS 15
- PS 89
- Radiator Woman
- Red Hook Community Justice Center
- Red Hook Family Counseling Services
- Remnick and Aarons and Company CPA
- Richard Tucker Foundation
- Riverdale Riding
- Rocking the Boat
- Sadie Nash Leadership Program
- Saint Michaels College
- Sixto and Brothers United
- Skidmore, Owings & Merrill
- Sound Construction Audio Services
- Sound of the Turtle
- South Bronx Clean Air Coalition
- South Street Seaport Museum
- STV, Inc.
- SUNY College of Environmental Science and Forestry
- SUNY Purchase
- The Knowledge Project
- The Leadership Program
- The Point CDC
- Thornton Tomasetti
- Thread Collective
- Time Warner
- Tisdal Studies
- Tisch School of Construction
- Turner Construction
- Union College
- United Way
- Urban Wide
- U.S. Air Force/ROTC
- Vassar College
- Virginia Commonwealth University Volunteers of America
- Wagner School of NYU
- Wave Hill
- Williams College
- WNBA
- Women in Film
- Working Playground
- World Book
- Young Citizens Center
- Youth Development Institute
- Youth Ministries for Peace and Justice
- Youth Speaks
- Youth Turns
New Visions Schools and New Century High Schools

BRONX
1. The Archimedes Academy for Math, Science and Technology Application
2. Astor Collegiate Academy
3. Banana Kelly High School
4. Bronx Academy of Health Careers
5. Bronx Academy of Letters
6. Bronx Aerospace Academy
7. Bronx High School for Writing and Communication Arts
8. Bronx Engineering and Technology Academy (BETA)
9. Bronx Guild
10. Bronx Health Sciences High School
11. Bronx High School of Performance and Stagecraft
12. Bronx High School for the Visual Arts
13. Bronx International High School
14. Bronx Latin
15. Bronx Leadership Academy
16. Bronx High School for Law
17. Bronx School of Law and Finance
18. Bronx Theatre High School
19. Celia Cruz Bronx High School of Music
20. Collegiate Institute for Math and Science
22. Discovery High School
23. DreamYard Preparatory School
24. Eagle Academy for Young Men
25. East Bronx Academy for the Future
26. Gateway School of Environmental Research and Technology
27. Global Enterprise Academy
28. High School for Contemporary Arts
29. High School of Computers and Technology
30. High School for Teaching and the Professions
31. Jill Chasey Transfer High School
32. Jonas Bronck Academy
33. The Lab School
34. Leadership Institute
35. Marble Hill School for International Studies
36. The Marie Curie High School for Nursing, Medicine and the Allied Health Professions
37. Millennium Art Academy
38. Morris Academy for Collaborative Studies
39. Mott Haven Village Preparatory High School
40. Mott Haven Village School
41. New Explorers High School
42. Pablo Neruda Academy for Architecture and World Studies
43. Pelham Preparatory Academy
44. Peace and Diversity Academy
45. Renaissance High School of Musical Theater and Technology
46. School for Community Research and Learning
47. School for Excellence
48. Urban Assembly Academy for History & Citizenship for Young Men
49. Urban Assembly School for Applied Math and Science
50. Urban Assembly School for Careers in Sports
51. West Bronx Academy for the Future
52. Young Women’s Leadership School, Bronx Campus

MANHATTAN
53. 21st Century Academy for Community Leadership
54. Amistad Dual Language School
55. Ballet Tech/NYC Public School for Dance
56. Bread and Roses Integrated Arts High School
57. Cascades Learning Center High School
58. Community Health Academy of the Heights
59. Community Preparatory High School
60. East Side Community High School
61. Essex Street Academy
62. Facing History School
63. Ford and Finance High School
64. High School for Arts, Imagination and Inquiry
65. High School of Hospitality Management
66. Humanities Preparatory Academy
67. Legacy School for Integrated Studies
68. Manhattan Bridges High School
69. Manhattan Theatre Lab
70. Millennium High School
71. New York City Museum School
72. PAC High School
73. School for the Physical City
74. Shuang Wen School
75. Special Music School of America
76. Thurgood Marshall Academy for Learning and Social Change
77. Urban Assembly Media High School
78. The Urban Assembly School of Design & Construction

BROOKLYN
79. Academy for Environmental Leadership
80. Academy of Urban Planning
81. All City Leadership Secondary School
82. Benjamin Banneker Academy
83. Brooklyn Bridge Academy
84. Brooklyn College Academy/Bridges to Brooklyn
85. Brooklyn Academy of Science and the Environment
86. Brooklyn School for Global Studies
87. Brooklyn School for Music & Theatre
88. Bushwick Community High School
89. Bushwick School for Social Justice
90. The Children’s School
91. Cypress Hills Community School
92. FDNY High School for Fire and Life Safety
93. El Puente Academy for Peace and Justice
94. Essence School
95. Green School: An Academy for Environmental Careers
96. High School for Civil Rights
97. High School for Global Citizenship
98. High School for Service & Learning
99. High School for Public Service
100. High School for Youth and Community Development
101. International Arts Business School
102. Khalid Gibran International Academy
103. Lyons Community School
104. Medgar Evers Preparatory School at Medgar Evers College
105. New York Harbor School
106. New Visions Flatbush Mini-School
107. Performing Arts and Technology High School
108. Science Skills Center for Science, Technology and the Arts
109. School for Democracy and Leadership
110. The School for Human Rights
111. South Brooklyn Community High School
112. Urban Assembly School for Law and Justice
113. Williamsburg High School for Architecture and Design
114. Williamsburg Preparatory School
115. World Academy for Total Community Health High School

QUEENS
116. Chauncey View School for Research
117. Community Center School
118. East-West School of International Studies
119. Middle College High School at LaGuardia Community College
120. The Renaissance Charter School
121. Robert F. Kennedy Community High School
122. Robert F. Wagner Jr. Secondary School for Arts and Technology

New Visions for Public Schools
Donors and Financials
We are deeply grateful to the individuals and organizations that support New Visions. These champions of our supporters...
FINANCIALS

STATEMENT OF ACTIVITIES
Year ended June 30, 2006

TOTAL PUBLIC SUPPORT
Government 1,865,163
Corporations 851,201
Foundations 10,027,468
Individuals 568,887
Investment Return 2,655,143
Other 148,493
Total $16,087,455

TOTAL EXPENSES
Program Services
Effective Schools 4,295,954
Teaching and Learning 2,902,278
Leadership Development 6,513,046
Subtotal 13,711,278
Supporting Services
Management and General 1,213,496
Fundraising 725,467
Subtotal 1,938,963
Total Expenses 15,650,241

NET ASSETS
Beginning of Year 47,070,671
Change in Net Assets 437,215
End of Year $47,507,886

Program expenses: 90.5%

PROGRAM SUPPORT

- Effective schools 10,796,039
- Teaching and learning 1,523,540
- Leadership development 2,141,758
- Management and general 906,389
- Fundraising 611,629
Total Expenses $15,979,355

*In accordance with generally accepted accounting principles, New Visions records contributions as revenue in the year in which they are committed even if the funds are not received. Expenditures are recorded in the year in which they are incurred.

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